

office

WIGG & COMPANY
CHARTERED ACCOUNTANTS

J.S. TWIGG B. Comm., C.A.
L.D. SAFINUK B. Comm., C.A.
M. LINGARD B. Comm., MPAcc., C.A.

650 REGENCY CENTER
333 - 25th STREET EAST
SASKATOON, SK S7K 0L4
TELEPHONE (306) 244-0808
FACSIMILE (306) 244-0004
www.twiggandcompany.com

MUNICIPALITY OF THE RESORT VILLAGE OF SHIELDS

**INDEPENDENT AUDITORS' REPORT AND ANNUAL FINANCIAL
STATEMENTS WITH SUPPORTING SCHEDULES**

FOR THE YEAR ENDED DECEMBER 31, 2015



Member of the Institute of Chartered Accountants of Canada

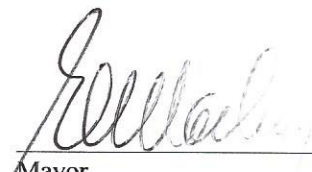
Management's Responsibility

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian generally accepted accounting principles and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Twigg & Company, an independent firm of Chartered Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.



Mayor

Administrator

J.S. TWIGG B. Comm., C.A.
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Independent Auditors' Report

To the Mayor and Council of the Resort Village of Shields,

Report on the Financial Statements

We have audited the accompanying financial statements of the Resort Village of Shields, which comprise the statement of financial position as at December 31, 2015 and the statements of operations, changes in net financial assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Resort Village of Shields as at December 31, 2015, and the results of its operations, change in its net financial assets and its cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Saskatoon, Saskatchewan
February 4, 2016

Twigg & Company
Chartered Accountants



Member of the Institute of Chartered Accountants of Canada

| | 2015 | 2014 |
|--|-----------|-----------|
| FINANCIAL ASSETS | | |
| Cash and Temporary Investments (Note 2) | 430,673 | 291,926 |
| Taxes Receivable - Municipal (Note 3) | 27,382 | 22,511 |
| Other Accounts Receivable (Note 4) | 236,754 | 320,208 |
| Land for Resale (Note 5) | 259,989 | 269,989 |
| Long-Term Investments (Note 6) | 835,086 | 810,352 |
| Debt Charges Recoverable (Note 7) | | |
| Other (Specify) | | |
| Total Financial Assets | 1,789,884 | 1,714,986 |
| LIABILITIES | | |
| Bank Indebtedness (Note 8) | | |
| Accounts Payable | 17,418 | 6,807 |
| Accrued Liabilities Payable | | |
| Deposits | 67,700 | 66,800 |
| Deferred Revenue (Note 9) | 3,624 | 750 |
| Accrued Landfill Costs (Note 10) | - | - |
| Liability for Contaminated Sites (Note 11) | | |
| Other Liabilities | 5,192 | 5,192 |
| Long-Term Debt (Note 12) | 316,673 | 462,038 |
| Lease Obligations (Note 13) | | |
| Total Liabilities | 410,607 | 541,587 |
| NET FINANCIAL ASSETS (DEBT) | 1,379,277 | 1,173,399 |
| NON-FINANCIAL ASSETS | | |
| Tangible Capital Assets (Schedule 6, 7) | 2,561,747 | 2,597,660 |
| Prepayments and Deferred Charges | 92 | 114 |
| Stock and Supplies | | |
| Other (Note 14) | - | - |
| Total Non-Financial Assets | 2,561,839 | 2,597,774 |
| ACCUMULATED SURPLUS (DEFICIT) (Schedule 8) | 3,941,116 | 3,771,173 |

| | 2015 Budget | 2015 | 2014 |
|--|-------------|-----------|-----------|
| REVENUES | | | |
| Taxes and Other Unconditional Revenue (Schedule 1) | 320,776 | 323,930 | 293,071 |
| Fees and Charges (Schedule 4, 5) | 233,600 | 246,331 | 231,866 |
| Conditional Grants (Schedule 4, 5) | 2,066 | 10,522 | 6,758 |
| Tangible Capital Asset Sales - Gain (Schedule 4, 5) | - | 12,700 | - |
| Land Sales - Gain (Schedule 4, 5) | - | 103,950 | 92,227 |
| Investment Income and Commissions (Schedule 4, 5) | 3,330 | 3,305 | 3,676 |
| Other Revenues (Schedule 4, 5) | 18,098 | 18,896 | 23,984 |
| Total Revenues | 577,870 | 719,634 | 651,582 |
| EXPENSES | | | |
| General Government Services (Schedule 3) | 98,231 | 97,318 | 87,598 |
| Protective Services (Schedule 3) | 24,250 | 28,236 | 25,448 |
| Transportation Services (Schedule 3) | 228,216 | 150,114 | 107,514 |
| Environmental and Public Health Services (Schedule 3) | 30,850 | 31,692 | 28,792 |
| Planning and Development Services (Schedule 3) | 7,000 | 4,897 | 1,256 |
| Recreation and Cultural Services (Schedule 3) | 82,230 | 68,995 | 72,861 |
| Utility Services (Schedule 3) | 188,839 | 180,935 | 175,788 |
| Total Expenses | 659,616 | 562,187 | 499,257 |
| Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions | (81,746) | 157,447 | 152,325 |
| Provincial/Federal Capital Grants and Contributions (Schedule 4, 5) | 12,500 | 12,496 | 12,474 |
| Surplus (Deficit) of Revenues over Expenses | (69,246) | 169,943 | 164,799 |
| Accumulated Surplus (Deficit), Beginning of Year | 3,771,173 | 3,771,173 | 3,606,374 |
| Accumulated Surplus (Deficit), End of Year | 3,701,927 | 3,941,116 | 3,771,173 |

Municipality of SHIELDS
 Consolidated Statement of Change in Net Financial Assets
 As at December 31, 2015

Statement 3

| | 2015 Budget | 2015 | 2014 |
|--|-------------|-----------|-----------|
| Surplus (Deficit) | (69,246) | 169,943 | 164,799 |
| (Acquisition) of tangible capital assets | | (42,055) | (37,771) |
| Amortization of tangible capital assets | | 64,188 | 63,455 |
| Proceeds on disposal of tangible capital assets | | 26,480 | |
| Loss (gain) on the disposal of tangible capital assets | | (12,700) | - |
| Surplus (Deficit) of capital expenses over expenditures | - | 35,913 | 25,684 |
| (Acquisition) of supplies inventories | | | |
| (Acquisition) of prepaid expense | | | |
| Consumption of supplies inventory | | | |
| Use of prepaid expense | | 22 | (80) |
| Surplus (Deficit) of expenses of other non-financial over expenditures | - | 22 | (80) |
| Increase/Decrease in Net Financial Assets | (69,246) | 205,878 | 190,403 |
| Net Financial Assets (Debt) - Beginning of Year | 1,173,399 | 1,173,399 | 982,996 |
| Net Financial Assets (Debt) - End of Year | 1,104,153 | 1,379,277 | 1,173,399 |

| | | 2015 | 2014 |
|---|------------------|------------------|---------|
| Cash provided by (used for) the following activities | | | |
| Operating: | | | |
| Surplus (Deficit) | | 169,943 | 164,799 |
| Amortization | | 64,188 | 63,455 |
| Loss (gain) on disposal of tangible capital assets | | (12,700) | - |
| | | 221,431 | 228,254 |
| Change in assets/liabilities | | | |
| Taxes Receivable - Municipal | (4,871) | (1,551) | |
| Other Receivables | 83,454 | 99,243 | |
| Land for Resale | 10,000 | | |
| Other Financial Assets | - | | |
| Accounts and Accrued Liabilities Payable | 10,611 | (4,056) | |
| Deposits | 900 | 2,520 | |
| Deferred Revenue | 2,874 | | |
| Accrued Landfill Costs | - | | |
| Liability for Contaminated Sites | - | | |
| Other Liabilities | - | | |
| Stock and Supplies | - | | |
| Prepayments and Deferred Charges | 22 | (80) | |
| Other (Specify) | - | | |
| Cash provided by operating transactions | 324,421 | 324,330 | |
| Capital: | | | |
| Acquisition of capital assets | (42,055) | (37,771) | |
| Proceeds from the disposal of capital assets | 26,480 | - | |
| Other capital | | | |
| Cash applied to capital transactions | (15,575) | (37,771) | |
| Investing: | | | |
| Long-term investments | (24,734) | (18,411) | |
| Other investments | | | |
| Cash provided by (applied to) investing transactions | (24,734) | (18,411) | |
| Financing: | | | |
| Debt charges recovered | | | |
| Long-term debt issued | | | |
| Long-term debt repaid | (145,365) | (181,251) | |
| Other financing | | | |
| Cash provided by (applied to) financing transactions | (145,365) | (181,251) | |
| Change in Cash and Temporary Investments during the year | 138,747 | 86,897 | |
| Cash and Temporary Investments - Beginning of Year | 291,926 | 205,029 | |
| Cash and Temporary Investments - End of Year | 430,673 | 291,926 | |

1. Significant accounting policies

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board of the Accounting Standards Oversight Council. Significant aspects of the accounting policies are as follows:

Basis of accounting: The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The financial statements consolidates the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these financial statements are as follows:

Entity
[Local arena board]
[Local swimming pool]

All inter-organizational transactions and balances have been eliminated.

- b) **Collection of funds for other authorities:** Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occurred, as long as:
- a) the transfers are authorized
 - b) any eligibility criteria have been met; and
 - c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.
Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long term investments in the Saskatchewan Association of Rural Municipalities - Self insurance fund are accounted for on the equity basis.

1. Significant accounting policies - continued

k) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

l) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

| <u>Asset</u> | <u>Useful Life</u> |
|------------------------------|--------------------|
| General Assets | |
| Land | Indefinite |
| Land Improvements | 5 to 20 Yrs |
| Buildings | 40 to 45 yrs |
| Vehicles & Equipment | |
| Vehicles | 10 yrs |
| Machinery and Equipment | 10 to 20 yrs |
| Infrastructure Assets | |
| Infrastructure Assets | 30 to 75 Yrs |
| Water & Sewer | 15 to 75 yrs |
| Road Network Assets | 15 to 40 yrs |
| other | 15 yrs |

[If method other than straight line used the method must be separately disclosed]

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does [not] capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a [amortization method] basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as a operating lease and rental payments are expensed as incurred.

- m) **Landfill liability:** The municipality maintains a waste disposal site. The municipality is unable to estimate closure and post-closure costs. No amount has been recorded as an asset or a liability. [Any municipality that has recorded a landfill liability in past or has incurred a liability during the year should disclose in accordance with PS 3270.21 of the Public Sector Accounting Board's handbook] See recommended disclosure in Note 10.
- n) **Trust Funds:** Funds held in trust for others are neither included in the municipality's assets or equity. They are disclosed in Note [18].
- o) **Employee benefit plans:** Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.
- p) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- a) an environmental standard exists;
 - b) contamination exceeds the environmental standard;
 - c) The municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
 - d) it is expected that future economic benefits will be given up; and
 - e) a reasonable estimate of the amount can be made.

q) **Measurement Uncertainty:** The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.
The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.
Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

r) **Basis of segmentation/Segment report:** The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

- General Government: Provides for the administration of the municipality.
- Protective Services: Comprised of expenses for Police and Fire protection.
- Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.
- Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.
- Planning and Development: Provides for neighbourhood development and sustainability.
- Recreation and Culture: Provides for community services through the provision of recreation and leisure services.
- Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

2. Cash and Temporary Investments

| | 2015 | 2014 |
|---|----------------|----------------|
| Cash | 430,673 | 291,926 |
| Temporary Investments | | |
| Restricted Cash | | |
| Total Cash and Temporary Investments | 430,673 | 291,926 |

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. [Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.]

3. Taxes Receivable - Municipal

| | 2015 | 2014 |
|--|---------------|---------------|
| Municipal | | |
| - Current | 22,280 | 19,284 |
| - Arrears | 5,102 | 3,227 |
| | 27,382 | 22,511 |
| - Less Allowance for Uncollectibles | | |
| Total municipal taxes receivable | 27,382 | 22,511 |
| School | | |
| - Current | 11,652 | 10,010 |
| - Arrears | 1,736 | 1,443 |
| Total school taxes receivable | 13,388 | 11,453 |
| Other | | 0 |
| Total taxes and grants in lieu receivable | 40,770 | 33,964 |
| Deduct taxes receivable to be collected on behalf of other organizations | (13,388) | (11,453) |
| Total Taxes Receivable - Municipal | 27,382 | 22,511 |

4. Other Accounts Receivable

| | 2015 | 2014 |
|------------------------------------|---------|---------|
| Federal Government | (243) | 5,671 |
| Provincial Government | | |
| Local Government | | |
| Utility | 47,635 | 35,957 |
| Trade | | 310 |
| Other (Specify) | 189,362 | 278,270 |
| Total Other Accounts Receivable | 236,754 | 320,208 |
| Less: Allowance for Uncollectibles | | |
| Net Other Accounts Receivable | 236,754 | 320,208 |

5. Land for Resale

| | 2015 | 2014 |
|---------------------------------------|---------|---------|
| Tax Title Property | | |
| Allowance for market value adjustment | | |
| Net Tax Title Property | - | - |
| Other Land | 259,989 | 269,989 |
| Allowance for market value adjustment | | |
| Net Other Land | 259,989 | 269,989 |
| Total Land for Resale | 259,989 | 269,989 |

6. Long-Term Investments

| | 2015 | 2014 |
|--------------------------------------|---------|---------|
| Dundurn and Area Waste Water Utility | 610,085 | 585,352 |
| Dundurn Rural Watr Utility | 225,000 | 225,000 |
| Total Long-Term Investments | 835,085 | 810,352 |

The long term investments in the Saskatchewan Association of Rural Municipalities - Self Insurance Fund are accounted for on the equity basis.

Marketable securities are valued at the lower of cost and market value. Market value at [date] was [\$] ([Prior Year] - [\$]).

[Marketable securities/Portfolio investments] represent investments in common shares [of public companies] and are stated at the lower of cost or market value. At year-end, cost was substantially the same as the quoted market value.

7. Deposits

| | 2015 | 2014 |
|----------------|--------|--------|
| Meter Deposits | 67,700 | 66,800 |
| Total Deposits | 67,700 | 66,800 |

| | | | |
|--|--|--|--|
| | | | |
| | | | |
| | | | |

8. Bank Indebtedness

Bank indebtedness includes an operating loan amounting to [\$] ([prior year] - [\$]) and bearing interest at prime plus [#]%. Assets pledged as collateral are [describe assets].

Credit Arrangements

{Disclosure appropriate where lines of credit have been authorized, but nil amount is drawn at statement date}
At [date], the Municipality had lines of credit totaling [\$], none of which were drawn. The following has been collateralized in connection with this line of credit:

- General security agreement; and
- Hypothecation of certain preferred shares (market value at [date] of [\$]).

9. Deferred Revenue

| | 2015 | 2014 |
|------------------------|-------|------|
| Prepaid Golf Fees | 300 | 750 |
| Prepaid Taxes | 3,324 | |
| Total Deferred Revenue | 3,624 | 750 |

10. Accrued Landfill Costs

| | 2015 | 2014 |
|---------------------------|------|------|
| Environmental Liabilities | | - |

[In [year] the municipality has accrued an overall liability for environmental matters in the amount of [\$] (prior year - \$) which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.]

[Included in environmental liabilities is [\$] (prior year - \$) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used. Estimated total expenses represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the municipality's average long-term borrowing rate of [%] (prior year - %).]

[Landfill closure and post-closure care requirements have been defined in accordance with the Environmental Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a 100-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.]

11. Liability for Contaminated Sites

The municipality recognizes and estimates a liability of [\$] ([prior year] - [\$]) for remediation of [name of the contaminated sites] using [name of the valuation method]. The nature of the liability is [description of the nature of the liability including the event of transaction creating the liability]. The assumptions used in estimating the liability include [descriptions of assumptions and measurement basis used]. The amount of estimated recoveries is [\$] ([prior year] - [\$]).

[Note: additional disclosure is required of the estimated total undiscounted expenditures and discount rate (when a net present value technique is used), as well as the reason for not recognizing a liability, if appropriate.]

12. Long-Term Debt

a) The debt limit of the municipality is \$652,000. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)).

or

b) The debt limit of the municipality is \$ _____. The debt limit for the municipality has been established by the Saskatchewan Municipal Board (the *Municipalities Act* section 161(2)).

Debenture debt is repayable at [describe terms including interest rates, repayment dates and amounts, and whether any amount is due on demand].

Future principal and interest paymentsfor the Waste Water Project are as follows:

| Year | Principal | Interest | Current Year Total | Prior Year Total |
|------------|-----------|----------|--------------------|------------------|
| 2016 | 23,118 | 13,617 | 36,735 | 36,735 |
| 2017 | 24,112 | 12,623 | 36,735 | 36,735 |
| 2018 | 25,149 | 11,586 | 36,735 | 36,735 |
| 2019 | 26,230 | 10,505 | 36,735 | 36,735 |
| 2020 | 27,358 | 9,377 | 36,735 | 36,735 |
| Thereafter | 190,704 | 29,707 | 220,411 | 257,146 |
| Balance | 316,671 | 87,415 | 404,086 | 440,821 |

Bank loans are repayable [describe terms including interest rates, repayment dates and amounts, and whether any amount is due on demand].

Future principal repayments are estimated as follows:

| Year | Principal | Interest | Current Year Total | Prior Year Total |
|------------|-----------|----------|--------------------|------------------|
| 2016 | | | - | |
| 2017 | | | - | |
| 2018 | | | - | |
| 2019 | | | - | |
| 2020 | | | - | |
| Thereafter | | | - | |
| Balance | - | - | - | - |

13. Lease Obligations

Future minimum lease payments under the capital leases together with the balance of the obligation due under the capital leases are as follows:

| Year | Payment Amount |
|---|----------------|
| 2016 | - |
| 2017 | - |
| 2018 | - |
| 2019 | - |
| 2020 | - |
| Thereafter | - |
| Total future minimum lease payments | - |
| Amounts representing interest at a weighted average rate of _____ % | - |
| Capital Lease Liability | - |

14. Other Non-financial Assets

| 2015 | 2014 |
|------|------|
| | |

(List if any)

15. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

The municipality is also contingently liable for the following:

(List if any)

16. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2014 was [\$]. The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

17. Comparative Figures

Prior year comparative figures have been restated to conform to the current year's presentation.

18. Trusts Administered by the Municipality

A summary of trust fund activity by the municipality during the year is as follows:

[Description of Trust i.e. Cemetery]

| | Current Year Total | Prior Year Total |
|-----------------------------|--------------------|------------------|
| Balance - Beginning of Year | | |
| Revenue (Specify) | | |
| Interest revenue | | |
| Expenditure (Specify) | | |
| Balance - End of Year | - | - |

TAXES

| | 2015 Budget | 2015 | 2014 |
|--------------------------------|-------------|----------|----------|
| General municipal tax levy | 312,748 | 312,749 | 279,747 |
| Abatements and adjustments | (6,300) | (6,301) | (5,650) |
| Discount on current year taxes | (40,000) | (37,756) | (34,246) |
| Net Municipal Taxes | 266,448 | 268,692 | 239,851 |
| Potash tax share | | | |
| Trailer license fees | | | |
| Penalties on tax arrears | 3,000 | 3,910 | 3,475 |
| Special tax levy | | | |
| Other (Specify) | | | |
| Total Taxes | 269,448 | 272,602 | 243,326 |

UNCONDITIONAL GRANTS

| | | | |
|--------------------------------|--------|--------|--------|
| Equalization (Revenue Sharing) | 51,328 | 51,328 | 49,745 |
| Organized Hamlet | | | |
| Total Unconditional Grants | 51,328 | 51,328 | 49,745 |

GRANTS IN LIEU OF TAXES

| | | | |
|-------------------------------|---|---|---|
| Federal | | | |
| Provincial | | | |
| S.P.C. Electrical | | | |
| SaskEnergy Gas | | | |
| TransGas | | | |
| SPMC - Municipal Share | | | |
| SaskTel | | | |
| Other (Specify) | | | |
| Local/Other | | | |
| Housing Authority | | | |
| C.P.R. Mainline | | | |
| Treaty Land Entitlement | | | |
| Other (Specify) | | | |
| Other Government Transfers | | | |
| S.P.C. Surcharge | | | |
| Sask Energy Surcharge | | | |
| Other (Specify) | | | |
| Total Grants in Lieu of Taxes | - | - | - |

| | | | |
|---|---------|---------|---------|
| TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE | 320,776 | 323,930 | 293,071 |
|---|---------|---------|---------|

GENERAL GOVERNMENT SERVICES
Operating

| | 2015 Budget | 2015 | 2014 |
|---|-------------|---------|--------|
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Custom work | 300 | 285 | 310 |
| - Sales of supplies | | 5 | |
| - Other appeal fees | | | 350 |
| Total Fees and Charges | 300 | 290 | 660 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Land sales - gain | | 103,950 | 92,227 |
| - Investment income and commissions | 3,330 | 3,305 | 3,676 |
| - Other (Specify) WCB | | 886 | |
| Total Other Segmented Revenue | 3,630 | 108,431 | 96,563 |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Other (Specify) Donation | | 400 | |
| Total Conditional Grants | - | 400 | - |
| Total Operating | 3,630 | 108,831 | 96,563 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - Canada/Sask Municipal Rural Infrastructure Fund | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Total General Government Services | 3,630 | 108,831 | 96,563 |

PROTECTIVE SERVICES
Operating

| | | | |
|--|-------|-------|-------|
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Other building permits/fines | 1,600 | 6,400 | 4,500 |
| Total Fees and Charges | 1,600 | 6,400 | 4,500 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | 1,600 | 6,400 | 4,500 |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Local government | | | 1,200 |
| - Other (Specify) donations | | 1,720 | |
| Total Conditional Grants | - | 1,720 | 1,200 |
| Total Operating | 1,600 | 8,120 | 5,700 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - Provincial Disaster Assistance | | | |
| - Local government | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Total Protective Services | 1,600 | 8,120 | 5,700 |

| | 2015 Budget | 2015 | 2014 |
|---|-------------|--------|-------|
| TRANSPORTATION SERVICES | | | |
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Custom work | 1,500 | 1,605 | 1,290 |
| - Sales of supplies | | | |
| - Road Maintenance and Restoration Agreements | | | |
| - Frontage | | | |
| - Otherstorage fees | 3,750 | 3,150 | 4,450 |
| Total Fees and Charges | 5,250 | 4,755 | 5,740 |
| - Tangible capital asset sales - gain (loss) | | 12,700 | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | 5,250 | 17,455 | 5,740 |
| Conditional Grants | | | |
| - Primary Weight Corridor | | | |
| - Student Employment | | 2,856 | 1,615 |
| - Other (Specify) | | | |
| Total Conditional Grants | - | 2,856 | 1,615 |
| Total Operating | 5,250 | 20,311 | 7,355 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - Canada/Sask Municipal Rural Infrastructure Fund | | | |
| - Heavy Haul | | | |
| - Designated Municipal Roads and Bridges | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Total Transportation Services | 5,250 | 20,311 | 7,355 |

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

| | | | |
|---|--------|--------|--------|
| Operating | | | |
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Waste and Disposal Fees | 24,000 | 23,964 | 19,588 |
| - Otherrecycling | 1,200 | 1,441 | 1,184 |
| Total Fees and Charges | 25,200 | 25,405 | 20,772 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | 25,200 | 25,405 | 20,772 |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Local government | | 200 | |
| - Other recycling grant | | | 237 |
| Total Conditional Grants | - | 200 | 237 |
| Total Operating | 25,200 | 25,605 | 21,009 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - Canada/Sask Municipal Rural Infrastructure Fund | | | |
| - Transit for Disabled | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Total Environmental and Public Health Services | 25,200 | 25,605 | 21,009 |

PLANNING AND DEVELOPMENT SERVICES

Operating

| | 2015 Budget | 2015 | 2014 |
|--|-------------|------|------|
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Maintenance and Development Charges | | | |
| - Other (Specify) | | | |
| Total Fees and Charges | - | - | - |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | - | - | - |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | - | - | - |

Capital

| | | | |
|---|---|---|---|
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Total Planning and Development Services | - | - | - |

RECREATION AND CULTURAL SERVICES

Operating

| | | | |
|--|--------|--------|--------|
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Other (Specify) | 56,750 | 60,326 | 54,897 |
| Total Fees and Charges | 56,750 | 60,326 | 54,897 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other (Specify) | | | |
| Total Other Segmented Revenue | 56,750 | 60,326 | 54,897 |
| Conditional Grants | | | |
| True Sport | | | 1,300 |
| - Local government Canada Day | | 1,000 | |
| - Donations | | 2,280 | 340 |
| - Other TIP | 2,066 | 2,066 | 2,066 |
| Total Conditional Grants | 2,066 | 5,346 | 3,706 |
| Total Operating | 58,816 | 65,672 | 58,603 |

Capital

| | | | |
|--|--------|--------|--------|
| Conditional Grants | | | |
| - Federal Gas Tax | | | |
| - Local government | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | - | - | - |
| Total Recreation and Cultural Services | 58,816 | 65,672 | 58,603 |

UTILITY SERVICES

Operating

| | 2015 Budget | 2015 | 2014 |
|--|-------------|---------|---------|
| Other Segmented Revenue | | | |
| Fees and Charges | | | |
| - Water | 106,700 | 110,632 | 102,118 |
| - Sewer | 37,800 | 38,523 | 43,179 |
| - Other (Specify) | | | |
| Total Fees and Charges | 144,500 | 149,155 | 145,297 |
| - Tangible capital asset sales - gain (loss) | | | |
| - Other interest | 18,098 | 18,010 | 23,984 |
| Total Other Segmented Revenue | 162,598 | 167,165 | 169,281 |
| Conditional Grants | | | |
| - Student Employment | | | |
| - Other (Specify) | | | |
| Total Conditional Grants | - | - | - |
| Total Operating | 162,598 | 167,165 | 169,281 |
| Capital | | | |
| Conditional Grants | | | |
| - Federal Gas Tax | 12,500 | 12,496 | 12,474 |
| - Sask Water Corp. | | | |
| - Provincial Disaster Assistance | | | |
| - Other (Specify) | | | |
| Total Capital | 12,500 | 12,496 | 12,474 |
| Total Utility Services | 175,098 | 179,661 | 181,755 |

| | | | |
|---|---------|---------|---------|
| TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | 269,594 | 408,200 | 370,985 |
|---|---------|---------|---------|

SUMMARY

| | | | |
|---|---------|---------|---------|
| Total Other Segmented Revenue | 255,028 | 385,182 | 351,753 |
| Total Conditional Grants | 2,066 | 10,522 | 6,758 |
| Total Capital Grants and Contributions | 12,500 | 12,496 | 12,474 |
| TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION | 269,594 | 408,200 | 370,985 |

| | 2015 Budget | 2015 | 2014 |
|--------------------------------------|-------------|--------|--------|
| GENERAL GOVERNMENT SERVICES | | | |
| Council remuneration and travel | 15,000 | 15,210 | 14,094 |
| Wages and benefits | 45,000 | 46,752 | 43,517 |
| Professional/Contractual services | 28,551 | 26,741 | 21,869 |
| Utilities | 650 | 566 | 620 |
| Maintenance, materials and supplies | 8,684 | 7,703 | 7,152 |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | 346 | 346 | 346 |
| Interest | | | |
| Allowance for uncollectibles | | | |
| Other (Specify) | | | |
| Total Government Services | 98,231 | 97,318 | 87,598 |

PROTECTIVE SERVICES

| | | | |
|--------------------------------------|--------|--------|--------|
| Police protection | | | |
| Wages and benefits | | | |
| Professional/Contractual services | 11,050 | 13,816 | 8,673 |
| Utilities | | | |
| Maintenance, material and supplies | 500 | | |
| Grants and contributions - operating | | | |
| - capital | | | |
| Other (Specify) | | | |
| Fire protection | | | |
| Wages and benefits | | | |
| Professional/Contractual services | 12,700 | 12,700 | 15,525 |
| Utilities | | | |
| Maintenance, material and supplies | | | 1,250 |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) donation | | 1,720 | |
| Total Protective Services | 24,250 | 28,236 | 25,448 |

TRANSPORTATION SERVICES

| | | | |
|--------------------------------------|---------|---------|---------|
| Wages and benefits | 76,500 | 79,769 | 47,131 |
| Professional/Contractual Services | 117,200 | 39,191 | 36,767 |
| Utilities | 2,950 | 2,749 | 2,893 |
| Maintenance, materials, and supplies | 14,250 | 11,348 | 9,716 |
| Gravel | 5,000 | 6,841 | 750 |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | 12,316 | 10,216 | 10,257 |
| Interest | | | |
| Other (Specify) | | | |
| Total Transportation Services | 228,216 | 150,114 | 107,514 |

| | 2015 Budget | 2015 | 2014 |
|--|-------------|--------|--------|
| ENVIRONMENTAL AND PUBLIC HEALTH SERVICES | | | |
| Wages and benefits | | | |
| Professional/Contractual services | 30,850 | 31,663 | 28,707 |
| Utilities | | | |
| Maintenance, materials and supplies | | 29 | 85 |
| Grants and contributions - operating | | | |
| o Waste disposal | | | |
| o Public Health | | | |
| - capital | | | |
| o Waste disposal | | | |
| o Public Health | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) | | | |
| Total Environmental and Public Health Services | 30,850 | 31,692 | 28,792 |

| | | | |
|---|-------|-------|-------|
| PLANNING AND DEVELOPMENT SERVICES | | | |
| Wages and benefits | | | |
| Professional/Contractual Services | 7,000 | 4,897 | 1,256 |
| Grants and contributions - operating | | | |
| - capital | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) | | | |
| Total Planning and Development Services | 7,000 | 4,897 | 1,256 |

| | | | |
|--|--------|--------|--------|
| RECREATION AND CULTURAL SERVICES | | | |
| Wages and benefits | 31,500 | 33,628 | 27,465 |
| Professional/Contractual services | 18,900 | 7,073 | 21,668 |
| Utilities | 2,500 | 2,243 | 2,457 |
| Maintenance, materials and supplies | 20,316 | 17,037 | 12,855 |
| Grants and contributions - operating | 250 | 250 | 250 |
| - capital | | | |
| Amortization | 8,764 | 8,764 | 8,166 |
| Interest | | | |
| Allowance for uncollectibles | | | |
| Other (Specify) | | | |
| Total Recreation and Cultural Services | 82,230 | 68,995 | 72,861 |

| | 2015 Budget | 2015 | 2014 |
|---|-------------|---------|---------|
| UTILITY SERVICES | | | |
| Wages and benefits | 6,400 | 5,852 | 11,045 |
| Professional/Contractual services | 90,510 | 92,888 | 79,914 |
| Utilities | 7,700 | 7,001 | 7,668 |
| Maintenance, materials and supplies | 7,200 | 12,240 | 6,074 |
| Grants and contributions - operating - capital | | | |
| Amortization | 44,862 | 44,862 | 44,686 |
| Interest | 18,070 | 18,092 | 26,401 |
| Allowance for uncollectibles | | | |
| Other DAWWU amort | 14,097 | | |
| Total Utility Services | 188,839 | 180,935 | 175,788 |
| | | | |
| TOTAL EXPENSES BY FUNCTION | 659,616 | 562,187 | 499,257 |

Municipality of SHIELDS
Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2015

Schedule 4

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning and Development | Recreation and Culture | Utility Services | Total |
|--------------------------------------|--------------------|---------------------|-------------------------|-------------------------------|--------------------------|------------------------|------------------|------------------|
| Revenues (Schedule 2) | | | | | | | | |
| Fees and Charges | 290 | 6,400 | 4,755 | 25,405 | - | 60,326 | 149,155 | 246,331 |
| Tangible Capital Asset Sales - Gain | - | - | 12,700 | - | - | - | - | 12,700 |
| Land Sales - Gain | 103,950 | | | | | | | 103,950 |
| Investment Income and Commissions | 3,305 | | | | | | | 3,305 |
| Other Revenues | 886 | - | - | - | - | - | 18,010 | 18,896 |
| Grants - Conditional | 400 | 1,720 | 2,856 | 200 | - | 5,346 | - | 10,522 |
| - Capital | - | - | - | - | - | - | 12,496 | 12,496 |
| Total revenues | 108,831 | 8,120 | 20,311 | 25,605 | - | 65,672 | 179,661 | 408,200 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages & Benefits | 61,962 | - | 79,769 | - | - | 33,628 | 5,852 | 181,211 |
| Professional/ Contractual Services | 26,741 | 26,516 | 39,191 | 31,663 | 4,897 | 7,073 | 92,888 | 228,969 |
| Utilities | 566 | - | 2,749 | - | | 2,243 | 7,001 | 12,559 |
| Maintenance Materials and Supplies | 7,703 | - | 18,189 | 29 | | 17,037 | 12,240 | 55,198 |
| Grants and Contributions | - | - | - | - | - | 250 | - | 250 |
| Amortization | 346 | - | 10,216 | - | - | 8,764 | 44,862 | 64,188 |
| Interest | - | - | - | - | - | - | 18,092 | 18,092 |
| Allowance for Uncollectibles | - | | | | | - | - | - |
| Other | - | 1,720 | - | - | - | - | - | 1,720 |
| Total expenses | 97,318 | 28,236 | 150,114 | 31,692 | 4,897 | 68,995 | 180,935 | 562,187 |
| Surplus (Deficit) by Function | 11,513 | (20,116) | (129,803) | (6,087) | (4,897) | (3,323) | (1,274) | (153,987) |

Taxes and other unconditional revenue (Schedule 1)

323,930

Net Surplus (Deficit)

169,943

Municipality of SHIELDS
Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2014

Schedule 5

| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning and Development | Recreation and Culture | Utility Services | Total |
|--|--------------------|---------------------|-------------------------|-------------------------------|--------------------------|------------------------|------------------|------------------|
| Revenues (Schedule 2) | | | | | | | | |
| Fees and Charges | 660 | 4,500 | 5,740 | 20,772 | - | 54,897 | 145,297 | 231,866 |
| Tangible Capital Asset Sales - Gain | - | - | - | - | - | - | - | - |
| Land Sales - Gain | 92,227 | | | | | | | 92,227 |
| Investment Income and Commissions | 3,676 | | | | | | | 3,676 |
| Other Revenues | - | - | - | - | - | - | 23,984 | 23,984 |
| Grants - Conditional | - | 1,200 | 1,615 | 237 | - | 3,706 | - | 6,758 |
| - Capital | - | - | - | - | - | - | 12,474 | 12,474 |
| Total revenues | 96,563 | 5,700 | 7,355 | 21,009 | - | 58,603 | 181,755 | 370,985 |
| Expenses (Schedule 3) | | | | | | | | |
| Wages & Benefits | 57,611 | - | 47,131 | - | - | 27,465 | 11,045 | 143,252 |
| Professional/ Contractual Services | 21,869 | 24,198 | 36,767 | 28,707 | 1,256 | 21,668 | 79,914 | 214,379 |
| Utilities | 620 | - | 2,893 | - | | 2,457 | 7,668 | 13,638 |
| Maintenance Materials and Supplies | 7,152 | 1,250 | 10,466 | 85 | | 12,855 | 6,074 | 37,882 |
| Grants and Contributions | - | - | - | - | - | 250 | - | 250 |
| Amortization | 346 | - | 10,257 | - | - | 8,166 | 44,686 | 63,455 |
| Interest | - | - | - | - | - | - | 26,401 | 26,401 |
| Allowance for Uncollectibles | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Total expenses | 87,598 | 25,448 | 107,514 | 28,792 | 1,256 | 72,861 | 175,788 | 499,257 |
| Surplus (Deficit) by Function | 8,965 | (19,748) | (100,159) | (7,783) | (1,256) | (14,258) | 5,967 | (128,272) |
| Taxes and other unconditional revenue (Schedule 1) | | | | | | | | |
| | | | | | | | | 293,071 |
| Net Surplus (Deficit) | | | | | | | | 164,799 |

Municipality of SHIELDS
Consolidated Schedule of Tangible Capital Assets by Object
As at December 31, 2015

| 2015 | | | | | | | | | | 2014 | |
|---|----------------|-------------------|-----------|----------|-----------------------|-----------------------|-----------------------|--|-----------|-----------|--|
| Assets | General Assets | | | | | | Infrastructure Assets | General/ Infrastructure Assets Under Construction | Total | Total | |
| | Land | Land Improvements | Buildings | Vehicles | Machinery & Equipment | Infrastructure Assets | | | | | |
| | | | | | | Linear assets | | | | | |
| Asset cost | | | | | | | | | | | |
| Opening Asset costs | 7,500 | 120,270 | 675,907 | | 379,595 | 1,997,159 | | | 3,180,431 | 3,142,660 | |
| Additions during the year | | | | | 42,055 | | | | 42,055 | 37,771 | |
| Disposals and write-downs during the year | | | | | (29,312) | | | | (29,312) | | |
| Transfers (from) assets under construction | | | | | | | | | - | | |
| Closing Asset Costs | 7,500 | 120,270 | 675,907 | - | 392,338 | 1,997,159 | | - | 3,193,174 | 3,180,431 | |
| Amortization | | | | | | | | | | | |
| Accumulated Amortization Cost | | | | | | | | | | | |
| Opening Accumulated Amortization Costs | | 15,003 | 199,773 | | 133,274 | 234,721 | | | 582,771 | 519,316 | |
| Add: Amortization taken | | 5,221 | 15,019 | | 16,057 | 27,891 | | | 64,188 | 63,455 | |
| Less: Accumulated amortization on disposals | | | | | (15,532) | | | | (15,532) | | |
| Closing Accumulated Amortization Costs | - | 20,224 | 214,792 | - | 133,799 | 262,612 | | - | 631,427 | 582,771 | |
| Net Book Value | 7,500 | 100,046 | 461,115 | - | 258,539 | 1,734,547 | | - | 2,561,747 | 2,597,660 | |

Municipality of SHIELDS
Consolidated Schedule of Tangible Capital Assets by Function
As at December 31, 2015

| | 2015 | | | | | | 2014 | |
|---|--------------------|---------------------|-------------------------|-------------------------------|------------------------|----------------------|---------------|-----------|
| | General Government | Protective Services | Transportation Services | Environmental & Public Health | Planning & Development | Recreation & Culture | Water & Sewer | Total |
| Assets | | | | | | | | |
| Asset cost | | | | | | | | |
| Opening Asset costs | 5,730 | | 400,622 | | | 177,145 | 2,596,934 | 3,180,431 |
| Additions during the year | | | 38,489 | | | | 3,566 | 42,055 |
| Disposals and write-downs during the year | | | (29,312) | | | | | (29,312) |
| Closing Asset Costs | 5,730 | - | 409,799 | - | - | 177,145 | 2,600,500 | 3,193,174 |
| Amortization | | | | | | | | |
| Accumulated Amortization Cost | | | | | | | | |
| Opening Accumulated Amortization Costs | 5,226 | | 112,650 | | | 43,650 | 421,245 | 519,316 |
| Add: Amortization taken | 346 | | 10,915 | | | 8,764 | 44,163 | 63,455 |
| Less: Accumulated amortization on disposals | | | (15,532) | | | | | (15,532) |
| Closing Accumulated Amortization Costs | 5,572 | - | 108,033 | - | - | 52,414 | 465,408 | 582,771 |
| Net Book Value | 158 | - | 301,766 | - | - | 124,731 | 2,135,092 | 2,597,660 |

| | 2014 | Changes | 2015 |
|---|-----------|----------|-----------|
| UNAPPROPRIATED SURPLUS | 806,981 | 12,888 | 819,869 |
| APPROPRIATED RESERVES | | | |
| Machinery and Equipment | 65,383 | 4,626 | 70,009 |
| Public Reserve | | | - |
| Capital Trust | | | - |
| Utility | 234,171 | 46,862 | 281,033 |
| Other (Specify) | 190,178 | 18,280 | 208,458 |
| Total Appropriated | 489,732 | 69,768 | 559,500 |
| ORGANIZED HAMLETS (add lines if required) | | | |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Organized Hamlet of (Name) | | | - |
| Total Organized Hamlets | - | - | - |
| NET INVESTMENT IN TANGIBLE CAPITAL ASSETS | | | |
| Tangible capital assets (Schedule 6) | 2,597,660 | (35,913) | 2,561,747 |
| Less: Related debt | (123,200) | 123,200 | - |
| Net Investment in Tangible Capital Assets | 2,474,460 | 87,287 | 2,561,747 |
| Total Accumulated Surplus | 3,771,173 | 169,943 | 3,941,116 |

Municipality of SHIELDS
Schedule of Mill Rates and Assessments
As at December 31, 2015

| | PROPERTY CLASS | | | | | |
|---|----------------|-------------|-------------------------|----------------------|-------------------------|----------------|
| | Agriculture | Residential | Residential Condominium | Seasonal Residential | Commercial & Industrial | Potash Mine(s) |
| Taxable Assessment | | 29,374,730 | | 17,052,700 | 596,900 | |
| Regional Park Assessment | | | | | | |
| Total Assessment | | | | | | |
| Mill Rate Factor(s) | | | | | | |
| Total Base/Minimum Tax (generated for each property class) | | 121,500 | | 93,600 | 3,600 | |
| Total Municipal Tax Levy (include base and/or minimum tax and special levies) | | 180,249 | | 127,705 | 4,794 | |
| | | | | | | 47,024,330 |
| | | | | | | 47,024,330 |
| | | | | | | 218,700 |
| | | | | | | 312,748 |

| MILL RATES: | MILLS |
|-----------------------------|-------|
| Average Municipal * | 6.65 |
| Average School * | 5.07 |
| Potash Mill Rate | |
| Uniform Municipal Mill Rate | 2.00 |

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

Munic

Schedule 10

| Position | Name | Remuneration | Reimbursed Costs | Total |
|---------------------|---------------------|---------------------|-----------------------------|---------------|
| Reeve/Mayor | Eldon Mackay | 4,940 | 1,052 | 5,992 |
| Councillor/Alderman | Grace Strasser | 2,530 | 135 | 2,665 |
| Councillor/Alderman | Dwayne Heidt | 2,805 | 18 | 2,823 |
| Councillor/Alderman | Cheryl Robson | 1,955 | | 1,955 |
| Councillor/Alderman | Kendra Bessey | 1,735 | 40 | 1,775 |
| Councillor/Alderman | | | | - |
| Councillor/Alderman | | | | - |
| Councillor/Alderman | | | | - |
| Councillor/Alderman | | | | - |
| Councillor/Alderman | | | | - |
| Councillor/Alderman | | | | - |
| Total | | 13,965 | 1,245 | 15,210 |