

**TWIGG & COMPANY**  
CHARTERED ACCOUNTANTS

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**MUNICIPALITY OF THE RESORT VILLAGE OF SHIELDS**

**INDEPENDENT AUDITORS' REPORT AND ANNUAL FINANCIAL  
STATEMENTS WITH SUPPORTING SCHEDULES**

**FOR THE YEAR ENDED DECEMBER 31, 2014**



Member of the Institute of Chartered Accountants of Canada

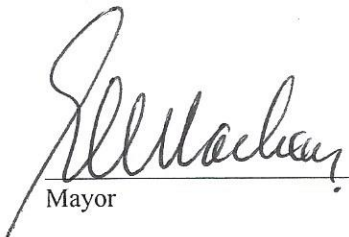
## Management's Responsibility

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian generally accepted accounting principles and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Twigg & Company, an independent firm of Chartered Accountants, is appointed by the council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.



Mayor



Administrator

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**Independent Auditors' Report**

To the Mayor and Council of the Resort Village of Shields,

**Report on the Financial Statements**

We have audited the accompanying financial statements of the Resort Village of Shields, which comprise the statement of financial position as at December 31, 2014 and the statements of operations, changes in net financial assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Resort Village of Shields as at December 31, 2014, and the results of its operations, change in its net financial assets and its cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Saskatoon, Saskatchewan  
March 14, 2015

*Twigg & Company*  
Chartered Accountants



Member of the Institute of Chartered Accountants of Canada

**Municipality of the Resort Village of Shields**  
**Consolidated Statement of Financial Position**  
**As at December 31, 2014**

Statement 1

	2014	2013
<b>ASSETS</b>		
<b>Financial Assets</b>		
Cash and Temporary Investments (Note 2)	291,926	205,029
Taxes Receivable - Municipal (Note 3)	22,511	20,960
Other Accounts Receivable (Note 4)	320,208	419,451
Land for Resale (Note 5)	269,989	269,989
Long-Term Investments (Note 6)	810,352	791,941
Other (Specify)		
<b>Total Financial Assets</b>	<b>1,714,986</b>	<b>1,707,370</b>
<b>LIABILITIES</b>		
Bank Indebtedness (Note 7)		
Accounts Payable	6,807	10,863
Accrued Liabilities Payable		
Deposits	66,800	64,280
Deferred Revenue (Note 8)	750	750
Accrued Landfill Costs (Note 9)	-	-
Other Liabilities	5,192	5,192
Long-Term Debt (Note 10)	462,038	643,289
Lease Obligations (Note 11)		
<b>Total Liabilities</b>	<b>541,587</b>	<b>724,374</b>
<b>NET FINANCIAL ASSETS</b>	<b>1,173,399</b>	<b>982,996</b>
<b>Non-Financial Assets</b>		
Tangible Capital Assets (Schedule 6, 7)	2,597,660	2,623,344
Prepayments and Deferred Charges	114	34
Stock and Supplies		
Other (Note 12)	-	-
<b>Total Non-Financial Assets</b>	<b>2,597,774</b>	<b>2,623,378</b>
<b>Accumulated Surplus (Deficit) (Schedule 8)</b>	<b>3,771,173</b>	<b>3,606,374</b>

**Municipality of the Resort Village of Shields**  
**Consolidated Statement of Operations**  
**As at December 31, 2014**

Statement 2

	2014 Budget	2014	2013
<b>Revenues</b>			
Taxes and Other Unconditional Revenue (Schedule 1)	286,492	293,071	267,410
Fees and Charges (Schedule 4, 5)	215,535	231,866	219,337
Conditional Grants (Schedule 4, 5)	2,316	6,758	11,588
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	-	-
Land Sales - Gain (Schedule 4, 5)	-	92,227	209,383
Investment Income and Commissions (Schedule 4, 5)	2,780	3,676	3,246
Other Revenues (Schedule 4, 5)	24,328	23,984	32,096
<b>Total Revenues</b>	<b>531,451</b>	<b>651,582</b>	<b>743,060</b>
<b>Expenses</b>			
General Government Services (Schedule 3)	89,111	87,598	82,047
Protective Services (Schedule 3)	24,350	25,448	25,079
Transportation Services (Schedule 3)	152,858	107,514	118,666
Environmental and Public Health Services (Schedule 3)	27,600	28,792	24,041
Planning and Development Services (Schedule 3)	2,000	1,256	1,628
Recreation and Cultural Services (Schedule 3)	88,774	72,861	66,239
Utility Services (Schedule 3)	185,907	175,788	179,057
<b>Total Expenses</b>	<b>570,600</b>	<b>499,257</b>	<b>496,757</b>
<b>Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions</b>	<b>(39,149)</b>	<b>152,325</b>	<b>246,303</b>
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	12,500	12,474	17,760
<b>Surplus (Deficit) of Revenues over Expenses</b>	<b>(26,649)</b>	<b>164,799</b>	<b>264,063</b>
<b>Accumulated Surplus (Deficit), Beginning of Year</b>	<b>3,606,374</b>	<b>3,606,374</b>	<b>3,342,311</b>
<b>Accumulated Surplus (Deficit), End of Year</b>	<b>3,579,725</b>	<b>3,771,173</b>	<b>3,606,374</b>

**Municipality of the Resort Village of Shields**  
**Consolidated Statement of Change in Net Financial Assets**  
**As at December 31, 2014**

Statement 3

	<b>2014 Budget</b>	<b>2014</b>	<b>2013</b>
<b>Surplus (Deficit)</b>	<b>(26,649)</b>	<b>164,799</b>	<b>264,063</b>
(Acquisition) of tangible capital assets		(37,771)	(9,700)
Amortization of tangible capital assets		63,455	63,067
Proceeds on disposal of tangible capital assets		-	-
Loss (gain) on the disposal of tangible capital assets		-	-
<b>Surplus (Deficit) of capital expenses over expenditures</b>	<b>-</b>	<b>25,684</b>	<b>53,367</b>
(Acquisition) of supplies inventories			
(Acquisition) of prepaid expense			
Consumption of supplies inventory			
Use of prepaid expense		(80)	60
<b>Surplus (Deficit) of expenses of other non-financial over expenditures</b>	<b>-</b>	<b>(80)</b>	<b>60</b>
<b>Increase/Decrease in Net Financial Assets</b>	<b>(26,649)</b>	<b>190,403</b>	<b>317,490</b>
<b>Net Financial Assets - Beginning of Year</b>	<b>982,996</b>	<b>982,996</b>	<b>665,506</b>
<b>Net Financial Assets - End of Year</b>	<b>956,347</b>	<b>1,173,399</b>	<b>982,996</b>

Municipality of the Resort Village of Shields  
Consolidated Statement of Cash Flow  
As at December 31, 2014

Statement 4

	2014	2013
<b>Cash provided by (used for) the following activities</b>		
<b>Operating:</b>		
Surplus (Deficit)	164,799	264,063
Amortization	63,455	63,067
Loss (gain) on disposal of tangible capital assets	-	-
	<u>228,254</u>	<u>327,130</u>
<b>Change in assets/liabilities</b>		
Taxes Receivable - Municipal	(1,551)	(6,974)
Other Receivables	99,243	154,751
Land for Resale	-	(73,727)
Other Financial Assets	-	-
Accounts and Accrued liabilities payable	(4,056)	(981)
Deposits	2,520	930
Deferred Revenue	-	(4,050)
Accrued Landfill costs	-	-
Other Liabilities	-	-
Stock and supplies for use	-	-
Prepayments and Deferred Charges	(80)	60
Other (specify)	-	-
<b>Net cash from (used for) operations</b>	<b>324,330</b>	<b>397,139</b>
<b>Capital:</b>		
Acquisition of capital assets	(37,771)	(9,700)
Proceeds from the disposal of capital assets	-	-
Other capital	-	-
<b>Net cash from (used for) capital</b>	<b>(37,771)</b>	<b>(9,700)</b>
<b>Investing:</b>		
Long-term investments	(18,411)	(17,083)
Other investments	-	-
<b>Net cash from (used for) investing</b>	<b>(18,411)</b>	<b>(17,083)</b>
<b>Financing:</b>		
Long-term debt issued	-	-
Long-term debt repaid	(181,251)	(180,376)
Other financing	-	-
<b>Net cash from (used for) financing</b>	<b>(181,251)</b>	<b>(180,376)</b>
<b>Increase (Decrease) in cash resources</b>	<b>86,897</b>	<b>189,980</b>
<b>Cash and Temporary Investments - Beginning of Year</b>	<b>205,029</b>	<b>15,049</b>
<b>Cash and Temporary Investments - End of Year</b>	<b>291,926</b>	<b>205,029</b>

1. Significant accounting policies

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board of the Accounting Standards Oversight Council. Significant aspects of the accounting policies are as follows:

**Basis of accounting:** The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The financial statements include the Municipality's interest in the following Board, which is considered a Government Business Enterprise, and accounted for using the Modified Equity Method:

Entity

Under the Modified Equity Basis, a Government Business Enterprises's accounting principles are not adjusted to conform with those of the Municipality, and inter-organizational transactions and balances, if any, are not eliminated.

- b) **Collection of funds for other authorities:** Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in Note 3.
- c) **Government Transfers:** Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as<sup>1</sup>
- a) the transfer is authorized
  - b) eligibility criteria have been met by the recipient; and
  - c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.  
Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Taxation revenues are recorded at the time tax billings are issued. Assessments are subject to appeal.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long term investments in the Saskatchewan Rural Municipalities - Self insurance fund are accounted for on the equity basis.

Municipality of the Resort Village of Shields  
Notes to the Consolidated Financial Statements  
As at December 31, 2014

1. Significant accounting policies - continued

- k) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- l) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<b>General Assets</b>	
Land	Indefinite
Land Improvements	5 to 20 Yrs
Buildings	40 to 45 Yrs
Vehicles & Equipment	
Vehicles	10 Yrs
Machinery and Equipment	10 to 20 Yrs
<b>Infrastructure Assets</b>	
Infrastructure Assets	30 to 75 Yrs
Water & Sewer	15 to 75 yrs
Road Network Assets	15-40 yrs
Other	15 yrs

**Government contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a [straight line] basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as a operating lease and rental payments are expensed as incurred.

m)

**Landfill liability:** The Municipality has not maintained a waste disposal site.

- n) **Trust Funds:** Funds held in trust for others are neither included in the municipality's assets or equity. They are disclosed in Note [16].
- o) **Employee benefit plans:** Contributions to the [Municipality's] defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the [Municipality's] obligations are limited to their contributions.

**Municipality of the Resort Village of Shields**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2014**

- p) **Measurement Uncertainty:** The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.  
The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.  
Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- q) **Basis of segmentation/Segment report:** The Municipality has adopted the new Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The general government segment provides for the administration of the municipality.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

## 2. Cash and Temporary Investments

	2014	2013
Cash	291,926	5,029
Temporary Investments		200,000
<b>Total Cash and Temporary Investments</b>	<b>291,926</b>	<b>205,029</b>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. [Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.]

## 3. Taxes and grants in lieu receivable

	2014	2013
Municipal - Current	19,284	20,960
- Arrears	3,227	0
	22,511	20,960
- Less Allowance for Uncollectibles		
<b>Total municipal taxes receivable</b>	<b>22,511</b>	<b>20,960</b>

School - Current	10,010	10,217
- Arrears	1,443	0
<b>Total school taxes receivable</b>	<b>11,453</b>	<b>10,217</b>

Other	0	0
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**Total taxes and grants in lieu receivable** **33,964** **31,177**

Deduct taxes receivable to be collected on behalf of other organizations **(11,453)** **(10,217)**

**Municipal and grants in lieu taxes receivable** **22,511** **20,960**

Municipality of the Resort Village of Shields  
Notes to the Consolidated Financial Statements  
As at December 31, 2014

	2014	2013
<b>4. Other Accounts Receivable</b>		
Federal government	5,671	6,477
Provincial government	-	-
Local government	-	-
Utility	35,957	37,027
Trade	310	1,850
<b>Other (specify) Local Improvement</b>	<b>278,270</b>	<b>374,097</b>
Total Other Accounts Receivable	<b>320,208</b>	<b>419,451</b>
Less Allowance for Uncollectibles		
<b>Net Other Accounts Receivable</b>	<b>320,208</b>	<b>419,451</b>

**5. Land for Resale**

Tax Title Property	-	-
Allowance for market value adjustment	-	-
Net Tax Title Property	-	-
Other Land	269,989	269,989
Allowance for market value adjustment		
Net Other Land	269,989	269,989
<b>Total Land for Resale</b>	<b>269,989</b>	<b>269,989</b>

**6. Long-term Investments**

Long-term investments are comprised of the following:

	2014	2013
Dundurn and Area Wastewater Utility	585,352	566,941
Dundurn Rural Water Utility	225,000	225,000
	<b>810,352</b>	<b>791,941</b>

Pursuant to agreement, the Village's interest in Dundurn and Area Wastewater Utility and the Rural Water Utility is the amount invested by the Village.

**7. Deposits**

Deposits consist of:

	2014	2013
Meter deposits	66,800	64,280
	<b>66,800</b>	<b>64,280</b>

**8. Deferred Revenue**

Deferred revenue consists of:

	2014	2013
Prepaid golf fees	750	750
<b>Total Deferred Revenue</b>	<b>750</b>	<b>750</b>

**Municipality of the Resort Village of Shields**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2014**

**9. Accrued Landfill Costs**

	2014	2013
Environmental liabilities	-	-

Landfill closure and post-closure care requirements have been defined in accordance with the Environmental Act and include final covering and landscaping of the landfill, pumping of ground, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a 100-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

**10. Long-term Debt**

a) The debt limit of the municipality is \$761,000. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161).

Future principal and interest payments of the bank loan for the Phase II Water Utility Project are:

Year	Principal	Interest	Current Total	Prior Year Total
2015	123,200	6,911	130,111	175,887
2016			-	
2017			-	
2018			-	
2019			-	
Thereafter			-	
Balance	123,200	6,911	130,111	175,887

Future principal and interest payments of the bank loan for the Waste Water Project are:

Year	Principal	Interest	Current Total	Prior Year Total
2015	22,165	14,570	36,735	36,735
2016	23,118	13,617	36,735	36,735
2017	24,112	12,623	36,735	36,735
2018	25,149	11,586	36,735	36,735
2019	26,230	10,505	36,735	36,735
Thereafter	218,063	39,083	257,146	
Balance	338,837	101,984	440,821	183,675

**Municipality of the Resort Village of Shields**  
**Notes to the Consolidated Financial Statements**  
**As at December 31, 2014**

**11. Lease Obligations**

Future minimum lease payments under the capital leases together with the balance of the obligation due under the capital leases are Nil:

**12. Other non-financial assets**

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**13. Contingency**

During the year a ratepayer filed a Statement of Claim in the Court of Queen's Bench for Saskatchewan against the Resort Village of Shields and Dundurn Rural Water Utility for damages alleged to have been caused by the installation of water lines. The Resort Village's insurer has taken over the matter and has appointed counsel to act in respect of the litigation. To date, the claim has not been resolved and the financial impact, if any, cannot be reasonably estimated.

**14. Pension Plan**

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits.

**15. Comparative figures**

Prior year comparative figures have been restated to conform to the current year's presentation.

**16. Trusts Administered by the Municipality**

The trust fund activity by the municipality during the year was nil.

**17. Budget figures**

Budget figures are reported for information purposes only and are not included in the scope of the external audit.

Municipality of the Resort Village of Shields  
Schedule of Taxes and Other Unconditional Revenue  
As at December 31, 2014

Schedule 1

	2014 Budget	2014	2013
<b>TAXES</b>			
General municipal tax levy	279,747	279,747	250,845
Abatements and adjustments	(6,000)	(5,650)	(4,519)
Discount on current year taxes	(40,000)	(34,246)	(32,564)
<b>Net Municipal Taxes</b>	<b>233,747</b>	<b>239,851</b>	<b>213,762</b>
Potash tax share			
Trailer license fees			
Penalties on tax arrears	3,000	3,475	2,525
Special tax levy			
<b>Other (Specify)</b>			
<b>Total Taxes</b>	<b>236,747</b>	<b>243,326</b>	<b>216,287</b>
<b>UNCONDITIONAL GRANTS</b>			
Equalization (Revenue Sharing)	49,745	49,745	51,123
Organized Hamlet			
<b>Total Unconditional Grants</b>	<b>49,745</b>	<b>49,745</b>	<b>51,123</b>
<b>GRANTS IN LIEU OF TAXES</b>			
Federal			
Provincial			
S.P.C. Electrical			
SaskEnergy Gas			
TransGas			
SPMC - Municipal Share			
SaskTel			
<b>Other (Specify)</b>			
Local/Other			
Housing Authority			
C.P.R. Mainline			
Treaty Land Entitlement			
<b>Other (Specify)</b>			
Other Government Transfers			
S.P.C. Surcharge			
Sask Energy Surcharge			
<b>Other (Specify)</b>			
<b>Total Grants in Lieu of Taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	<b>286,492</b>	<b>293,071</b>	<b>267,410</b>

Municipality of the Resort Village of Shields  
Schedule of Operating and Capital Revenue by Function  
As at December 31, 2014

Schedule 2 - 1

	2014 Budget	2014	2013
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	300	310	270
- Sales of supplies			114
- <b>Other (Specify) Appeal Fees</b>		350	
Total Fees and Charges	300	660	384
- Tangible capital asset sales - gain (loss)		92,227	209,383
- Land sales - gain		3,676	3,246
- Investment income and commissions	2,780		1,186
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	3,080	96,563	214,199
Conditional Grants			
- Student Employment			
- <b>Other (Specify)</b>			
Total Conditional Grants	-	-	-
<b>Total Operating</b>	3,080	96,563	214,199
<b>Capital</b>			
Conditional Grants			
- Gas Tax			
- Canada/Sask Municipal Rural Infrastructure Fund			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Total General Government Services</b>	3,080	96,563	214,199

**PROTECTIVE SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- <b>Other (Specify) Permits</b>	3,350	4,500	9,322
Total Fees and Charges	3,350	4,500	9,322
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	3,350	4,500	9,322
Conditional Grants			
- Student Employment			
- Local government		1,200	500
- <b>Other (Specify) Fines</b>			
Total Conditional Grants	-	1,200	500
<b>Total Operating</b>	3,350	5,700	9,822
<b>Capital</b>			
Conditional Grants			
- Gas Tax			
- Provincial Disaster Assistance			
- Local government			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Total Protective Services</b>	3,350	5,700	9,822

	2014 Budget	2014	2013
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Custom work	910	1,290	500
- Sales of supplies			
- Road Maintenance and Restoration Agreements			
- Frontage			
- <b>Other (Specify) Storage fees</b>	3,825	4,450	2,100
Total Fees and Charges	4,735	5,740	2,600
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	4,735	5,740	2,600
Conditional Grants			
- Primary Weight Corridor			
- Student Employment		1,615	1,360
- <b>Other (Specify)</b>			
Total Conditional Grants	-	1,615	1,360
<b>Total Operating</b>	4,735	7,355	3,960
<b>Capital</b>			
Conditional Grants			
- Gas Tax			
- Canada/Sask Municipal Rural Infrastructure Fund			
- Heavy Haul			
- Designated Municipal Roads and Bridges			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Total Transportation Services</b>	4,735	7,355	3,960

**ENVIRONMENTAL AND PUBLIC HEALTH SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Waste and Disposal Fees	17,500	19,588	18,128
- <b>Other (Specify) Recycling</b>	1,500	1,184	1,680
Total Fees and Charges	19,000	20,772	19,808
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	19,000	20,772	19,808
Conditional Grants			
- Student Employment			
- Local government			
- <b>Other (Specify) Recycling grant</b>	250	237	322
Total Conditional Grants	250	237	322
<b>Total Operating</b>	19,250	21,009	20,130
<b>Capital</b>			
Conditional Grants			
- Gas Tax			
- Canada/Sask Municipal Rural Infrastructure Fund			
- Transit for Disabled			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Total Environmental and Public Health Services</b>	19,250	21,009	20,130

Municipality of the Resort Village of Shields  
Schedule of Operating and Capital Revenue by Function  
As at December 31, 2014

Schedule 2 - 3

	2014 Budget	2014	2013
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges			
- <b>Other (Specify)</b>			
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment			
- <b>Other (Specify)</b>			
Total Conditional Grants	-	-	-
<b>Total Operating</b>	-	-	-
<b>Capital</b>			
Conditional Grants			
- Gas Tax			
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	-
<b>Total Planning and Development Services</b>	-	-	-

**RECREATION AND CULTURAL SERVICES**

<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- <b>Other (Specify)</b>	51,350	54,897	52,159
Total Fees and Charges	51,350	54,897	52,159
- Tangible capital asset sales - gain (loss)			
- <b>Other (Specify)</b>			
Total Other Segmented Revenue	51,350	54,897	52,159
Conditional Grants			
- True Sport		1,300	500
- Local government			3,750
- Donations		340	3,090
- <b>Other (Specify) TIP</b>	2,066	2,066	2,066
Total Conditional Grants	2,066	3,706	9,406
<b>Total Operating</b>	53,416	58,603	61,565
<b>Capital</b>			
Conditional Grants			
- Gas Tax			
- Local government CIF			5,308
- Provincial Disaster Assistance			
- <b>Other (Specify)</b>			
<b>Total Capital</b>	-	-	5,308
<b>Total Recreation and Cultural Services</b>	53,416	58,603	66,873

Municipality of the Resort Village of Shields  
Schedule of Operating and Capital Revenue by Function  
As at December 31, 2014

Schedule 2 - 4

	2014 Budget	2014	2013
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
- Water	96,800	102,118	95,308
- Sewer	40,000	43,179	39,756
- Other (Specify)			
Total Fees and Charges	136,800	145,297	135,064
- Tangible capital asset sales - gain (loss)			
- Other (Specify) Interest	24,328	23,984	30,910
Total Other Segmented Revenue	161,128	169,281	165,974
Conditional Grants			
- Student Employment			
- Other (Specify)			
Total Conditional Grants	-	-	-
<b>Total Operating</b>	161,128	169,281	165,974
<b>Capital</b>			
Conditional Grants			
- Gas Tax	12,500	12,474	12,452
- Sask Water Corp.			
- Provincial Disaster Assistance			
- Other (Specify)			
<b>Total Capital</b>	12,500	12,474	12,452
<b>Total Utility Services</b>	173,628	181,755	178,426
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>257,459</b>	<b>370,985</b>	<b>493,410</b>

**SUMMARY**

Total Other Segmented Revenue	242,643	351,753	464,062
Total Conditional Grants	2,316	6,758	11,588
Total Capital Grants and Contributions	12,500	12,474	17,760
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>257,459</b>	<b>370,985</b>	<b>493,410</b>

## Municipality of the Resort Village of Shields

## Total Expenses by Function

As at December 31, 2014

Schedule 3 - 1

	2014 Budget	2014	2013
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	13,000	14,094	12,135
Wages and benefits	43,000	43,517	38,708
Professional/Contractual services	27,050	21,869	24,274
Utilities	515	620	512
Maintenance, materials and supplies	5,200	7,152	6,072
Grants and contributions - operating			
- capital			
Amortization	346	346	346
Interest			
Allowance for uncollectibles			
<b>Other (Specify)</b>			
<b>Total Government Services</b>	<b>89,111</b>	<b>87,598</b>	<b>82,047</b>

**PROTECTIVE SERVICES**
**Police protection**

Wages and benefits			
Professional/Contractual services	8,900	8,673	8,327
Utilities			
Maintenance, material and supplies	1,000		
Grants and contributions - operating	50		
- capital			
<b>Other (Specify)</b>			

**Fire protections**

Wages and benefits			
Professional/Contractual services	14,400	15,525	16,702
Utilities			
Maintenance, material and supplies			
Grants and contributions - operating		1,250	50
- capital			
Amortization			
Interest			
<b>Other (Specify)</b>			

**Total Protective Services**

<b>24,350</b>	<b>25,448</b>	<b>25,079</b>
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**TRANSPORTATION SERVICES**

Wages and benefits	48,000	47,131	42,947
Professional/Contractual Services	70,851	36,767	49,340
Utilities	2,250	2,893	2,235
Maintenance, materials, and supplies	13,000	9,716	9,184
Gravel	8,500	750	4,703
Grants and contributions - operating			
- capital			
Amortization	10,257	10,257	10,257
Interest			
<b>Other (Specify)</b>			

**Total Transportation Services**

<b>152,858</b>	<b>107,514</b>	<b>118,666</b>
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Municipality of the Resort Village of Shields

Total Expenses by Function

As at December 31, 2014

Schedule 3 - 2

	2014 Budget	2014	2013
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Wages and benefits			
Professional/Contractual services	27,100	28,707	24,041
Utilities			
Maintenance, materials and supplies	500	85	
Grants and contributions - operating			
o Waste disposal			
o Public Health			
- capital			
o Waste disposal			
o Public Health			
Amortization			
Interest			
Other (Specify)			
<b>Total Environmental and Public Health Services</b>	<b>27,600</b>	<b>28,792</b>	<b>24,041</b>

**PLANNING AND DEVELOPMENT SERVICES**

Wages and benefits			
Professional/Contractual Services	2,000	1,256	1,628
Grants and contributions - operating			
- capital			
Amortization			
Interest			
Other (Specify)			
<b>Total Planning and Development Services</b>	<b>2,000</b>	<b>1,256</b>	<b>1,628</b>

**RECREATION AND CULTURAL SERVICES**

Wages and benefits	27,100	27,465	21,840
Professional/Contractual services	16,428	21,668	19,933
Utilities	2,100	2,457	2,148
Maintenance, materials and supplies	22,122	12,855	13,902
Grants and contributions - operating	250	250	250
- capital	12,608		
Amortization	8,166	8,166	8,166
Interest			
Allowance for uncollectibles			
Other (Specify)			
<b>Total Recreation and Cultural Services</b>	<b>88,774</b>	<b>72,861</b>	<b>66,239</b>

Municipality of the Resort Village of Shields

Total Expenses by Function

As at December 31, 2014

Schedule 3 - 3

	2014 Budget	2014	2013
<b>UTILITY SERVICES</b>			
Wages and benefits	6,300	11,045	3,316
Professional/Contractual services	83,910	79,914	83,666
Utilities	7,100	7,668	6,635
Maintenance, materials and supplies	9,900	6,074	4,419
Grants and contributions - operating			
- capital	2,640		
Amortization	44,686	44,686	44,298
Interest	31,371	26,401	36,723
Allowance for uncollectibles			
Other (Specify)			
Total Utility Services	185,907	175,788	179,057
<b>TOTAL EXPENSES BY FUNCTION</b>			
	570,600	499,257	496,757

Municipality of the Resort Village of Shields  
Consolidated Schedule of Segment Disclosure by Function  
As at December 31, 2014

Schedule 4

Revenues (Schedule 2)							
General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
660	4,500	5,740	20,772	-	54,897	145,297	231,866
-	-	-	-	-	-	-	-
92,227							92,227
3,676							3,676
-	-	-	-	-	-	23,984	23,984
-	1,200	1,615	237	-	3,706	-	6,758
-	-	-	-	-	-	12,474	12,474
96,563	5,700	7,355	21,009	-	58,603	181,755	370,985
Expenses (Schedule 3)							
57,611	-	47,131	-	-	27,465	11,045	143,252
21,869	24,198	36,767	28,707	1,256	21,668	79,914	214,379
620	-	2,893	-	-	2,457	7,668	13,638
7,152	-	10,466	85	-	12,855	6,074	36,632
-	1,250	-	-	-	250	-	1,500
346	-	10,257	-	-	8,166	44,686	63,455
-	-	-	-	-	-	26,401	26,401
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
87,598	25,448	107,514	28,792	1,256	72,861	175,788	499,257
8,965	(19,748)	(100,159)	(7,783)	(1,256)	(14,258)	5,967	(128,272)
Surplus (Deficit) by Function							

Municipality of the Resort Village of Shields  
Consolidated Schedule of Segment Disclosure by Function  
As at December 31, 2013

Schedule 5

Revenues (Schedule 2)		General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Fees and Charges		384	-	2,600	19,808	-	52,159	135,064	219,337
Tangible Capital Asset Sales - Gain		-	-	-	-	-	-	-	-
Land Sales - Gain		209,383	-	-	-	-	-	-	209,383
Investment Income and Commissions		3,246	-	-	-	-	-	30,910	3,246
Other Revenues		1,186	-	-	322	-	9,406	-	32,096
Grants - Conditional		-	500	1,360	-	-	5,308	-	11,588
- Capital		-	-	-	-	-	-	12,452	17,760
<b>Total revenues</b>		<b>214,199</b>	<b>9,822</b>	<b>3,960</b>	<b>20,130</b>	<b>-</b>	<b>66,873</b>	<b>178,426</b>	<b>493,410</b>
Expenses (Schedule 3)									
Wages & Benefits		50,843	-	42,947	-	-	21,840	3,316	118,946
Professional/ Contractual Services		24,274	25,029	49,340	24,041	1,628	19,933	83,666	227,911
Utilities		512	-	2,235	-	-	2,148	6,635	11,530
Maintenance Materials and Supplies		6,072	-	13,887	-	-	13,902	4,419	38,280
Grants and Contributions		-	50	-	-	-	250	-	300
Amortization		346	-	10,257	-	-	8,166	44,298	63,067
Interest		-	-	-	-	-	-	36,723	36,723
Allowance for Uncollectibles		-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-
<b>Total expenses</b>		<b>82,047</b>	<b>25,079</b>	<b>118,666</b>	<b>24,041</b>	<b>1,628</b>	<b>66,239</b>	<b>179,057</b>	<b>496,757</b>
<b>Surplus (Deficit) by Function</b>		<b>132,152</b>	<b>(15,257)</b>	<b>(114,706)</b>	<b>(3,911)</b>	<b>(1,628)</b>	<b>634</b>	<b>(631)</b>	<b>(3,347)</b>
Taxation and other unconditional revenue (Schedule 1)									267,410
<b>Net Surplus (Deficit)</b>									<b>264,063</b>

Municipality of the Resort Village of Shields  
Consolidated Schedule of Tangible Capital Assets by Object  
As at December 31, 2014

Schedule 6

2014

2013

	General Assets					Infrastructure Assets	General/ Infrastructure Assets Under Construction	Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets		
Asset cost								
Opening Asset costs	7,500	120,270	675,907		355,003	1,983,980		3,142,660
Additions during the year					24,592	13,179		37,771
Disposals and write-downs during the year								-
Transfers (from) assets under construction								-
Closing Asset Costs	7,500	120,270	675,907	-	379,595	1,997,159	-	3,180,431
Accumulated Amortization Cost								
Opening Accumulated Amortization Costs		9,782	184,613		117,915	207,006		519,316
Add: Amortization taken		5,221	15,160		15,359	27,715		63,455
Less: Accumulated amortization on disposals								-
Closing Accumulated Amortization Costs	-	15,003	199,773	-	133,274	234,721	-	582,771

1. Total contributed/donated assets received in 2013: \$ -

2. List of assets recognized at nominal value in 2013 are:

- Infrastructure Assets \$ -
- Vehicles \$ -
- Machinery and Equipment \$ -
- 3. Amount of interest capitalized in 20\_\_ \$ -

Municipality of the Resort Village of Shields  
Consolidated Schedule of Tangible Capital Assets by Function  
As at December 31, 2014

Schedule 7

2014

2013

Assets	2014						2013	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Asset cost								
Opening Asset costs	5,730		382,015			171,160	2,583,755	3,142,660
Additions during the year			18,607			5,985	13,179	37,771
Disposals and write-downs during the year								-
Closing Asset Costs	5,730	-	400,622	-	-	177,145	2,596,934	3,180,431

Accumulated Amortization Cost								
Opening Accumulated Amortization Costs	4,880		102,393			35,484	376,559	456,249
Add: Amortization taken	346		10,257			8,166	44,686	63,067
Less: Accumulated amortization on disposals								-
Closing Accumulated Amortization Costs	5,226	-	112,650	-	-	43,650	421,245	582,771

Net Book Value	504	-	287,972	-	-	133,495	2,175,689	2,597,660
								2,623,344

Municipality of the Resort Village of Shields  
Consolidated Schedule of Accumulated Surplus  
As at December 31, 2014

Schedule 8

	2013	Changes	2014
<b>UNAPPROPRIATED SURPLUS</b>	<b>964,682</b>	<b>(157,701)</b>	<b>806,981</b>

**APPROPRIATED RESERVES**

Machinery and Equipment	46,614	18,769	65,383
Public Reserve			-
Capital Trust			-
Utility	155,485	78,686	234,171
Other (Specify)	99,449	90,729	190,178
<b>Total Appropriated</b>	<b>301,548</b>	<b>188,184</b>	<b>489,732</b>

**ORGANIZED HAMLETS (add lines if required)**

Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
Organized Hamlet of (Name)			-
<b>Total Organized Hamlets</b>	<b>-</b>	<b>-</b>	<b>-</b>

**NET INVESTMENT IN TANGIBLE CAPITAL ASSETS**

Tangible capital assets (Schedule 6)	2,623,344	(25,684)	2,597,660
Less: Related debt	(283,200)	160,000	(123,200)
<b>Net Investment in Tangible Capital Assets</b>	<b>2,340,144</b>	<b>134,316</b>	<b>2,474,460</b>

<b>Total Accumulated Surplus</b>	<b>3,606,374</b>	<b>164,799</b>	<b>3,771,173</b>
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Municipality of the Resort Village of Shields  
Schedule of Mill Rates and Assessments  
As at December 31, 2014

Schedule 9

	PROPERTY CLASS					
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)
Taxable Assessment		28,434,560		17,442,250	596,900	
Regional Park Assessment						
Total Assessment						46,473,710
Mill Rate Factor(s)						
Total Base/Minimum Tax (generated for each property class)		101,250		81,750	3,800	186,800
Total Municipal Tax Levy (include base and/or minimum tax and special levies)		158,119		116,635	4,994	279,748

MILL RATES: MILLS

Average Municipal*	6.02
Average School*	5.07
Potash Mill Rate	
Uniform Municipal Mill Rate	2.00

\* Average Mill Rates (multiple the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority.

## Schedule 10

Position	Name	Remuneration	Reimbursed Costs	Total
Reeve/Mayor	Eldon Mackay	6,075	677	6,752
Councillor/Alderman	Dwayne Heidt	2,280		2,280
Councillor/Alderman	Grace Strasser	1,555	99	1,654
Councillor/Alderman	Cheryl Robson	1,560		1,560
Councillor/Alderman	Kendra Bessey	1,695	108	1,803
Councillor/Alderman				-
Councillor/Alderman				-
Councillor/Alderman				-
Councillor/Alderman				-
Councillor/Alderman				-
Councillor/Alderman				-
Councillor/Alderman				-
Total		13,165	884	14,049